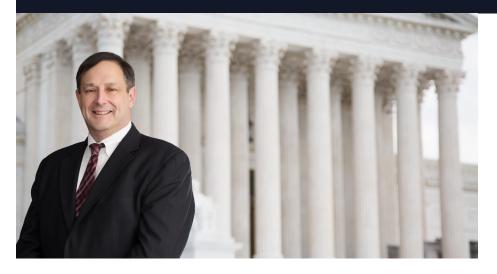
BARNES &



Scott E. Pickens is a partner in Barnes & Thornburg's Washington, D.C., office, chair of the Federal Contracting, Procurement and National Security Practice Group and a member of the firm's Corporate and Litigation Departments.

He has wide-ranging government contract litigation experience involving equitable adjustment claims, defective pricing, bid protests, defective specifications, contract negotiation and protests, federal contract compliance, research and development contracting, technical data rights, and breach of contract issues. Scott is familiar with the cost principles of the FAR and other cost allowability and allocability issues.

Scott is a member of the American Bar Association's Section of Public Contract Law, has served on the Section's Governing Council, and has served in various leadership positions on the Section's Research & Development and Intellectual Property committee; E-Commerce committee; and Strategic Alliances, Teaming and Subcontracting committee. He has also served as a liaison between the Public Contract Section and the Section Officer's Conference on Technology committee.

Scott received his J.D. *cum laude* from Cornell Law School, where he served as an editor on the *Cornell Law Review*. Scott was a law clerk to the Honorable John H. Pratt, District Judge for the U.S. District Court for the District of Columbia, from July 1981 through August 1982. He earned his B.S. in engineering with distinction from Cornell University.

Scott is admitted to practice in the District of Columbia, the United States Court of Federal Claims, and the United States Court of Appeals for the Federal Circuit.

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EDUCATION

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LANGUAGES

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PRACTICES

Compliance and Monitorships

Corporate

Litigation

INDUSTRIES

Federal Contracting, Procurement and National Security